

2025 ANNUAL REPORT

 BLOOD:WATER

The Power of Community

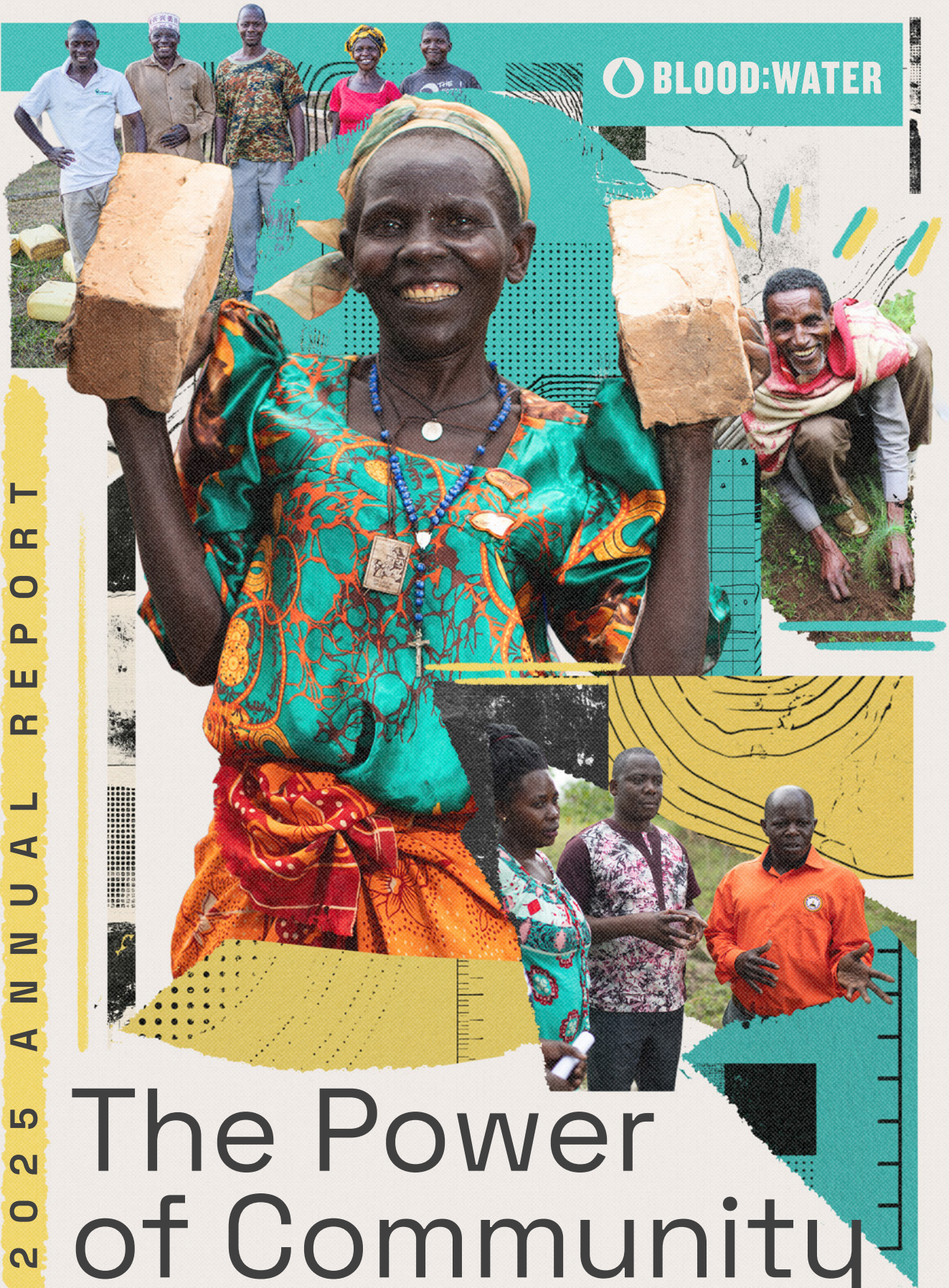


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Community member collecting water in Kajiado County, Kenya, through the work of Neighbours Initiative Alliance (NIA)



A community elder demonstrates the use of a tippy tap, a low-cost handwashing station implemented in partnership with Drop of Water in Sidama, Ethiopia.



Dear Friends,

Early last year, when billions of dollars in international development funding were cut without notice, the ripple effects for communities across East and Southern Africa were immediate and severe. When these international systems withdrew, it was African-led, community-rooted organizations who remained present, reorganizing alongside their communities and leading with courage through tremendous pressure, meeting far greater demand with fewer resources.

The events of last year made the conviction behind our model even clearer, affirming what we have always known: lasting change depends on local leaders and the organizations they steward. This is why Blood:Water partners with African-led organizations to end health disparities. When these international systems withdrew, our partners did not. And neither did we. We leaned in close, providing the uninterrupted support and accompaniment they needed to navigate what was unfolding: relational care, flexible funding, technical resources, and the solidarity of a peer community.

This is what years of deep investment in leadership and organizational health make possible. When devastating disruption came, our partners were able to remain a steady presence for the people who know and count on them. This kind of adaptive resilience is not an inherent response. It was developed over time, in trusted partnership and consistent investment in the wellbeing of leaders and their teams.

But it is important to remember that local organizations are not merely resilient in the wake of a crisis; they are powerful. Their power is found in the wisdom and expertise of their lived experience. Their leaders are resourceful, determined, and enduring visionaries who create new innovations when unthinkable challenges emerge. They hold the trust of their communities because their commitment is not temporary, nor determined by the availability of external resources.

This is the power of community.

As we enter this next season on mission, we invite you to join us again with the hope, conviction, and courage this moment requires. This report is a celebration of exactly what becomes possible when communities on both sides of the Blood:Water partnership remain committed to one another.

Gratefully,

Nadia Kist
Executive Director

OUR MISSION

Blood:Water funds and strengthens African community-led organizations advancing local solutions to end health disparities.

OUR VISION

A future where local communities are the leaders of transformative health and resilience across Africa.

Members of the Njonja Village Savings and Loan group gather during a visit from NJIRA, celebrating community leadership and collective financial resilience.



OUR MODEL

**Local Leadership +
Deep Partnership =
Life-Saving Access**

Our 8-year journey is systems change in action.



2025 at a Glance

Every number tells a story. These figures offer a snapshot of what was possible in 2025 through deep partnership with African-led organizations. We journeyed with partners building healthier, more resilient communities. Together we invested in a future where community health is locally led and built to last.

\$1.7 million invested

TO SUPPORT

11 partner organizations and their communities

ACROSS

5 African countries

DIRECTLY PROVIDING

+114,000 people with locally-led WASH & HIV services

AND STRENGTHENING PARTNERS TO SERVE

1.1 million people across all programs

Looking ahead, over the next 10 years, Blood:Water will strengthen 40 partner organizations, safeguarding care for up to 18 million people through our urgent initiative....

FUNDING THE FRONTLINE_

In 2025, more than \$40 billion in global assistance was abruptly terminated. Amid these devastating circumstances, a powerful truth became undeniable: African-led, community-rooted organizations were the first to respond and the ones who kept showing up. Blood:Water partners were no exception, losing an average of 31% of their annual budgets almost overnight. Many were forced to lay off staff, yet more than half of those laid off returned as volunteers to safeguard hard-fought health gains, underscoring the resilience and resolve of community-rooted organizations.

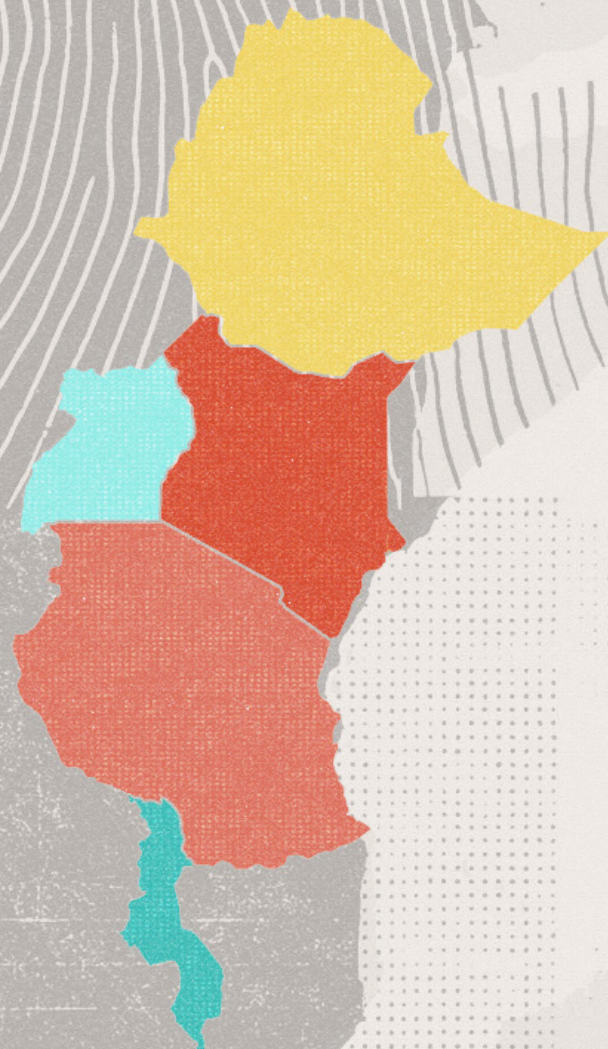
In response, Blood:Water launched **Funding the Frontline_** an urgent initiative to resource and strengthen organizations on the frontlines of HIV/AIDS, WASH, and the underlying health disparities that drive both. Over the next three years, Blood:Water will **double our partnerships from 10 to 20 frontline partners**, scaling not only our reach, but the depth of support we provide. This increased commitment will be our new standard going forward, **accelerating our vision for a future where community health and resilience is durable because it is African-led and locally sustained.**

Funding the Frontline_ is more than an initiative. It is our commitment to the future of community health across Africa. To double partnerships and meet this moment, we are working to raise \$12 million over the next three years.

Thank you for choosing to stand alongside frontline organizations and invest in **a future where health is locally led and built to last.**



Our 2025 Partners: Resilience in Action



Beacon of Hope BOH



Jane Wathome
Executive Director
Kenya
Partner since 2021

Drop of Water DoW



Hermella Woldehana
Executive Director
Ethiopia
Partner since 2017

Neighbours Initiative Alliance NIA



Kenny Matampash Meritey
Executive Director
Kenya
New Partner 2025

Our Lady of Perpetual Support OLPS



Anastasia Juma
Executive Director
Kenya
Partner since 2021

Community Asset Building & Development Action | CABDA



Ephy Imbali
Executive Director
Kenya
Partner since 2022

HopeCare Organization HCO



Paul Wilson Mlyema
Executive Director
Tanzania
New Partner 2025

Njira Impact NJIRA



Dan Nthara
Executive Director
Malawi
Partner since 2021

Partners for Community Transformation | PaCT



Geoffrey Kinaalwa
Executive Director
Uganda
Partner since 2017 - 2025 Graduate

Community Partnership for Relief & Development | COPRED



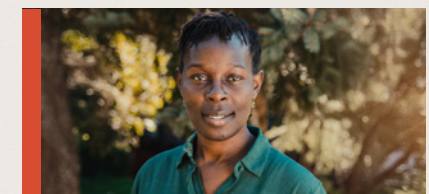
Jimmy Katuma
Executive Director
Malawi
Partner since 2017 - 2025 Graduate

Life Concern Organization LICO



Peter Gondwe
Executive Director
Malawi
New Partner 2025

Nyanam International NYANAM



Jackie Odhiambo
Executive Director
Kenya
Partner since 2024

2025 in Organizational Strengthening (OS)

Every Blood:Water partnership carries a standing commitment—and dedicated resources—to accompany partners in strengthening their organizations on their own terms. Every two years, partners lead an evidence-based process using the Institutional Development Framework (IDF), naming their own priorities for organizational health. This process anchors a two-year vision for growth, setting baselines across the areas that matter most: overall organizational health, financial viability, program quality, and autonomy. Across four iterative cycles, Blood:Water walks alongside partners with support shaped entirely by the priorities they themselves identify.

IN 2025 THIS MEANT:

\$800,000+ invested
in partners’
organizational health

70 leaders driving
change through the
IDF process.

“An approach that is signature to Blood:Water is its strong focus on organizational support, which goes beyond just financial assistance. The OS service offerings have enabled us to transition into a stronger, more structured, and better-positioned organization ready for long-term growth.”

- Drop of Water

Blood:Water partners become stronger.

Our partners achieve...

**54%+ in overall
organizational health**

Stronger leadership, systems, and organizational effectiveness

60%+ in program quality

More effective and responsive programming

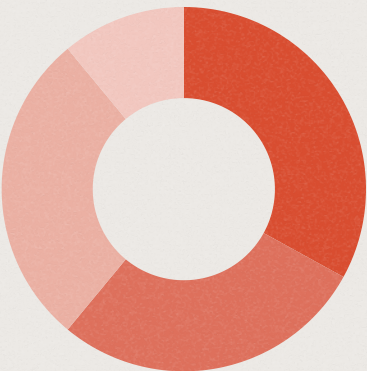
29%+ in organizational autonomy

Fuller missional expression and agency in direction setting

27%+ in financial viability

Greater ability to secure and diversify funding

...Over the course of partnership.
These numbers represent the average
improvement from baseline to graduation
as measured through the IDF.



HOW PARTNERS CHOOSE TO INVEST IN THEMSELVES

- 33% Funding Diversity & Resource Mobilization
- 28% Monitoring & Evaluation
- 28% Human Resources
- 11% Board Governance



Blood:Water partner leader participates in an IDF workshop, mapping organizational growth and identifying priorities for long-term strengthening.

Small things can have big positive or negative impacts in an organization. Policies, structures, and systems are very important, and the assessment helped us realize that.

- NYANAM participant

OS Through the Leader Collective



We believe in the catalytic power of peer learning and community building. This belief gave rise to The Leader Collective at Blood:Water, a community of practice built to convene, cultivate, and amplify African leadership at the forefront of health, development, and social change. Through a curated menu of in-person and virtual offerings shaped by shared learning interests, the Collective stays vibrant and responsive. It also elevates partner expertise directly, publishing and co-creating technical briefs, webinars, and peer exchanges.

130 leaders learning and growing together

9 member-led discussion forums dedicated to health, gender, education, impact & learning, leadership, and systems change

7 partner exchange visits

8 expert-led webinars and roundtables reaching **119 leaders**

Blood:Water partner leader participates in an IDF workshop, mapping organizational growth and identifying priorities for long-term strengthening.



Webinar Spotlight: First Partner-Led Session

In September, Our Lady of Perpetual Support (OLPS) hosted our first partner-led webinar—a milestone in peer-to-peer learning. OLPS led 21 participants through a session on Savings and Internal Lending Communities (SILCs), a local approach to livelihood strengthening, builds financial resilience, deepens social cohesion, and improves health outcomes.

Partners Exchange Visit: Njira x Copred

A peer exchange to Njira Impact in Nkhosakota, Malawi gave COPRED staff hands-on experience in banana and sugarcane plantation management—skills that will directly shape the future of their agricultural enterprises. COPRED is now moving to acquire five hectares of farmland for banana and sugarcane social enterprises, designed to boost local food production and generate sustainable income for COPRED. The exchange positions COPRED to apply strengthened expertise to ensure high-quality yields and lasting financial sustainability for the communities it serves.

“The Leader Collective service offerings have enabled us to transition into a stronger, more structured, and better-positioned organization ready for long-term growth.”

- Staff Member of DOW

Blood:Water partner exchange visit: Nyanam International and Our Lady of Perpetual Support (OLPS) coming together to strengthen one another through shared learning and collaboration.



Commitment that Endures

AN OLPS PARTNER TESTIMONIAL

"Reflecting on the past year, one of the most significant challenges we faced was the sudden disruption in global funding. The trickle-down effect reduced OLPS's annual budget by 30%, sharply limiting resources that sustained critical community-based HIV services. For us, this was not just a funding gap; it was a human crisis.

Mary, one of our community health promoters, described what this period felt like:

'There were days I didn't know if I would receive pay for my work, but I still had to go. I knew there was a mother waiting for me, someone who had missed her medication, someone who had no one else checking on her. If I didn't go, what would happen to her?'

For months, Mary continued visiting households, walking long distances to check on clients, encourage adherence, and offer comfort despite her own uncertainty. She was not alone. More than 45 staff and community health promoters were affected, yet many continued serving because they could not turn away from those who depended on them. They are not just service providers; they are trusted members of the communities they serve.

What sustained our team was a deep sense of purpose. At OLPS, our work is rooted in relationships and dignity. Our staff, guided by empathy and compassion as part of our core values, are part of the communities; they understand the struggles, and they carry them

Written by:

Anastasia Juma, OLPS
Executive Director

Erick Aluru, OLPS Growth
and Sustainability Lead

personally. Even in the absence of certainty, they chose to show up. We adapted quickly by prioritizing essential services, restructuring operations, and leaning on community strength.

We also found strength in our networks. Through Blood:Water's Leader Collective, we connected with partners facing similar challenges, sharing experiences and identifying practical solutions. Through this platform, we learned about Unlock Aid, which provided critical bridge funding during the most difficult period.

Looking back, the challenges were immense, but they affirmed why we exist. This experience revealed the strength of our investments in leadership, systems, and community trust, allowing us to remain grounded as everything shifted. Clients still struggle to stay consistent in care, and economic hardship continues to deepen. Gaps persist that facility-based care alone cannot fill.

And yet hope remains. It lives in staff like Mary, who continue to show up, and in communities that refuse to give up on one another. It also lives in the partnerships that make this work possible."



MARY - OLPS COMMUNITY
HEALTH PROMOTER

OLPS STAFF AND
COMMUNITY MEMBERS

2025 in Participatory Grantmaking

Blood:Water provides flexible, multi-year funding that allows partners to respond to the realities facing their communities. Our flexible funding recognizes that health disparities are shaped by interconnected vulnerabilities and enables leaders to respond with integrated, context-driven solutions that reflect evolving needs. This flexibility creates space for leaders to respond to emerging challenges and advance solutions grounded in community priorities.

Our grantmaking process offers sustained accompaniment: a long-term journey alongside partners, grounded in trust, that strengthens the leaders closest to their communities and drives lasting, improved health outcomes.



11 partners received flexible funding for local health solutions in **5 countries**

3 new partners
2 partners reaching the milestone of graduation

114,415 individuals accessing HIV & WASH services directly from Blood:Water grant funding

46,265 people accessing HIV prevention

16,615 people reached with HIV testing and counselling

7,454 people provided HIV treatment and wrap around care

33,650 people accessing safe water, improved sanitation, and hygiene

10,431 people trained to sustain improved WASH

5,671 WASH facilities established

\$900,000+ invested in partners' programmatic impact

Community members and Life Concern staff in northern Malawi gather in a groundnut field, reflecting an integrated approach that strengthens livelihoods alongside HIV prevention, care, and support.

Celebrating 2025 Graduating Partners

Our accompaniment journeys toward a major milestone: Graduation. This is not an ending but a meaningful transition and a celebration of each organization's strength, impact, and leadership into the future.



Partners for Community Transformation (PaCT), Uganda

(July 2017 - June 2025)

PaCT's story is one of an organization that continually learned, adapted, and refined its approach. Over eight years, it progressed from community hygiene to household health, then to schools, and ultimately to a comprehensive school WASH model—innovating along the way with infrastructure like gravity-powered water systems for rural schools without electricity. With the space to use data, test new approaches, and strengthen its own systems—from strategic planning to finance to fundraising—PaCT transformed from siloed initiatives into an integrated, evidence-driven institution rooted in the communities it serves. PaCT graduates having grown from a single district to national-level organization, now owning a proven model it is well positioned to take even further.

Across eight years of partnership, PaCT celebrates:

619,857 people trained to sustain improved WASH

23,925 people gained access to safe water

11,661 people gained access to 1,410 improved sanitation facilities

64 communities reported being open-defecation free



Community Partnership for Relief and Development (COPRED), Malawi

(July 2017 – June 2025)

COPRED's eight-year partnership is a story of resilience. Navigating devastating cyclones, flooding, and the COVID-19 pandemic, often watching hard-won progress undone, COPRED chose to rethink its approach rather than simply rebuild. The organization expanded beyond WASH infrastructure to invest in something more durable: communities' ability to own and lead their own recovery, anchored in the financial resilience to sustain it. COPRED applied the same principle to its own future, launching social enterprises—including a rental office complex and agricultural ventures—to generate sustainable income. As COPRED graduates from its partnership, it does so stronger than the crises it has weathered: a more resilient organization, anchored in stronger communities, ready to prepare for, respond to, and recover from whatever comes next.

Across eight years of partnership, COPRED celebrates:

64,224 people trained to sustain improved WASH

9,351 people gained access to safe water

23,878 people gained access to 4,434 improved sanitation facilities

3,061 females supported by menstrual health and hygiene (MHH) programming

One Partnership Model, Two Journeys

PaCT and COPRED remind us that the greatest challenge in community health is rarely delivering a single project—it is remaining responsive as communities and challenges change. Over eight years, these organizations navigated shifting health priorities, natural disasters, and global crises by adapting their strategies to meet emerging needs. Their journeys demonstrate why flexible funding and long-term partnership matter. By trusting local leaders to make decisions closest to their communities, we help build organizations that are not only effective today, but also resilient enough to lead through whatever comes next.

BEYOND PARTNERSHIPS:

Shaping the Sector in 2025

While our partnership builds the strength of individual organizations, securing a future of African-led health takes more: changing the sector itself. In 2025, Blood:Water worked to influence the norms and practices that determine who is trusted, resourced, and recognized as leaders in global development. Our goal is simple: that when partners graduate from our eight-year model, they enter a sector that values their expertise, invests in their leadership, and follows their lead.

We carried one conviction into every room and every conversation: the future of sustainable global health is local. Throughout 2025, we saw this gaining momentum across the sector—in research, conferences, and public conversations.

11 strategic convenings attended

14 speaking engagements

02 publication features



At the Gathering, a faith driven philanthropy community discussing the role of the church in response to funding cuts.

“Why a funder chose to move to 8-year grants.” That headline ran in Devex, the global development’s leading news platform, after Nadia joined a Devex Pro Funding Briefing. In a sector where three- and five-year grants still count as ambitious, the piece held up Blood:Water’s eight-year, trust-based model as a blueprint. Every funder it persuades strengthens the future of locally led development.

When the Gates Foundation and The Bridgespan Group explored philanthropy’s response to collapsing international aid, **Blood:Water helped shape the conversation**. At a United Nations General Assembly side event, Nadia shared what eight years of deep partnership makes possible — a message Bridgespan’s report carried to funders’ desks, quoting her on funding local organizations “without restriction, delivering fully locally-led solutions.

African-led development must be shaped in African-convended platforms. Blood:Water joined the East African Philanthropy Conference for a plenary discussing the essential infrastructure that’s needed for a more sustainable development ecosystem. Nadia pointed to the collective power of individual giving across Africa, sustaining local organizations as institutional funding recedes.



At the East Africa Philanthropy Network’s annual conference in Kigali, along side Africa’s leading voices shaping the sector.

ADDITIONAL CONVERSATIONS WE HELPED SHAPE IN 2025

- Catalyst Now’s Catalyzing Change Week
- CoLab Summit with Gates Foundation and Philanthropy Together, San Francisco
- The Gathering, West Palm Beach
- NEID & Philanthropy Together Symposium, Boston
- The Sidebar at The Skoll World Forum, Oxford

Honoring Leaders on the Frontline

Each year we vote to recognize the leaders and frontline changemakers driving resilient communities forward. From visionary leadership to everyday acts of service, each honoree represents the strength and commitment at the heart of our partnerships.

Leader of the Year: Geoffrey Kinaalwa, Executive Director, PaCT, Uganda

With more than 30 years of service, Geoffrey Kinaalwa has guided Partners for Community Transformation (PaCT) through a major shift: an integrated model focused on improving outcomes for adolescent girls and young women. Over the past two years, he has also led the standardization of PaCT’s WASH construction practices, turning community innovations into sustainable, replicable models. His people-centered leadership fosters an environment where innovation thrives.

Beginning in 2026, we are honored to welcome Geoffrey to Blood:Water’s Board of Directors, where his wisdom and deep commitment will continue to shape the future of our work.



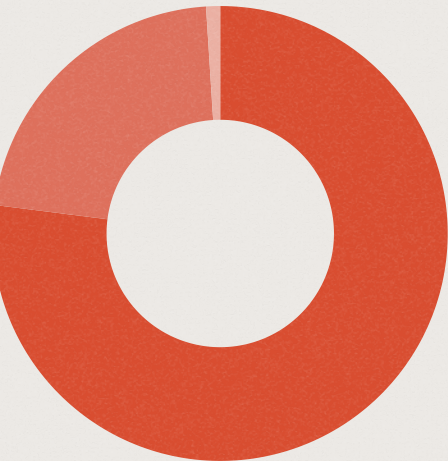
Community Hero of the Year: Janet Mukoshi, Community Health Promoter, CABDA, Kenya

For seven years, Janet Mukoshi has served as a CABDA volunteer in Navakholo, helping households improve sanitation, hygiene, and access to clean water. She has supported 32 savings and lending groups — more than 900 caregivers who have collectively saved over 2.29 million Kenyan shillings (approximately \$18,000) — and visits more than 100 households each month with guidance on water safety, sanitation, kitchen gardens, and income-generating activities.

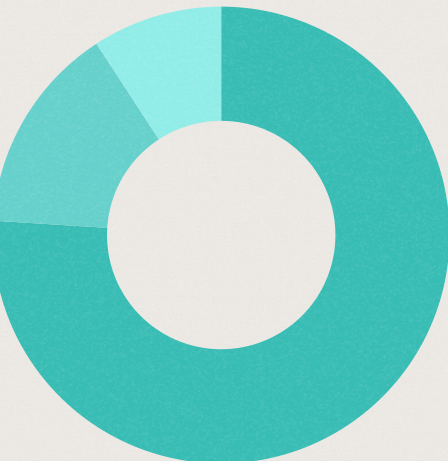
Known for her humility, accountability, and commitment to service, Janet is a trusted leader and true community hero.



Our 2025 Financials



INCOME SOURCE:		
77%	Individual Contributions	\$1,377,895
22%	Institutional Funding	\$389,502
01%	Other Income	\$22,029
Total Revenue and Support		\$1,789,426



EXPENSE BREAKDOWN:		
76%	Programs	\$1,701,586
16%	Management & Operations	\$331,938
09%	Fundraising	\$206,229
Total Expenses		\$2,239,753

STATEMENT OF ACTIVITIES:	
Net Assets (Beginning of Year)	\$977,525
Total Revenue & Support	\$1,789,426
Total Expenses	\$2,239,753
Net Assets (End of Year)	\$527,198



Impact Partners & Collaborators

Our work is not possible without a community of funders and collaborators around us. Our missional impact is stronger through the multiplication of resources, expertise, and influence. We cannot do this alone and we cannot delay our collective response. Join this growing list of powerhouse collaborators.

OUR GENEROUS INDIVIDUAL DONORS

OUR IMPACT PARTNERS



COLLABORATORS



Donor Spotlights

For more than twenty years, Blood:Water has invested in frontline, local organizations through the steadfast commitment of our supporters. They believed in this work long before the global community fully recognized the importance of locally led development. While our fundraising efforts continue to grow, it is the diversity of our funding and the strength of our donor community that have shaped who we are.

These stories reflect the uniqueness of our supporters and extend an invitation to join in advancing transformative health and resilience across Africa.



Elevation Church: LOVE Week

KENYA

Since 2021, Elevation Church in Charlotte, NC has been a generous and faithful partner to Blood:Water. Our partnership extends beyond financial giving into meaningful service, as each year we join church members in Nairobi, Kenya, to celebrate LOVE Week, Elevation’s annual global week of service. Together, we packed 300 dignity kits for CABDA. The kits went to children orphaned or made vulnerable by HIV/AIDS who were impacted by recent funding cuts.

COLORADO

Flourish Alliance

Flourish Alliance is a collective of realtors who allocate a portion of their profits to removing barriers to human flourishing in their communities and around the world. Through partnerships with grassroots organizations and thoughtful leaders, they help ensure individuals facing barriers have access to the tools and encouragement needed to pursue their own solutions with dignity and agency. As monthly supporters through the Fuel, Flourish Alliance also launched a creative fundraising campaign in 2025 called the ‘World’s Longest Open House.’

WASHINGTON

Sam and Linnea

When Sam gave up his camp milkshake money to make a donation to Blood:Water, he had no idea it would one day help win over Linnea. Yet, years later, they are now raising two children and still giving together. A longtime fan of Jars of Clay, Sam discovered Blood:Water in our earliest days, but what has kept both of them engaged is the model itself: not a short-term trip, but long-term partnerships that resource communities to lead themselves.

ALABAMA

Steve

Steve, owner of Old Crow Antiques, has woven giving into the fabric of his business by donating proceeds from his antique clock repairs to Blood:Water. Nearly twenty years ago, he encountered Blood:Water through a local Movember event hosted at a local tavern. Today, he not only gives faithfully, but also shares Blood:Water’s model with his clients. For him, the work is rooted in faith and in the belief that lasting change happens when local leaders are resourced to lead it.

FLORIDA

Jerry and Nancy

Jerry and Nancy have been part of Blood:Water’s monthly giving community since 2007, making them our longest-standing recurring donors. As the mother and stepfather of co-founder Dan Haseltine, they have witnessed this mission grow from the very beginning and have chosen, year after year, to sustain it. Their faithfulness reflects a quiet but enduring belief in the power of long-term commitment.

ALABAMA

Telan

Telan first encountered Blood:Water through Jars of Clay in middle school more than 15 years ago. Later, time spent in Thailand and Cambodia brought the realities of HIV/AIDS into close focus and made the stigma surrounding it personal. Now the owner of Nostalgia Ink Tattoo, he donates a portion of his proceeds to support our work, understanding the importance of the stability that long-term partnership makes possible.

TENNESSEE

Trish

Trish has given monthly through the Fuel since 2013, and she often says the updates she receives have been as meaningful to her as her giving has been to us. She reads each email with an open heart, once stayed for a two-hour early morning conversation with one of our partners, and regularly offers thoughtful feedback when invited. For Trish, these stories are not simply updates on our work; they are reminders that, even on difficult days, she is part of something that matters.

Leadership & Staff



- Nadia Kist | Executive Director
- Ann Kungu | Director of Africa Partnerships
- Lisa Corcoran | Chief of Staff
- Agevi Michael | Organizational Strengthening Coordinator
- Amanda Manzella | Impact & Learning Manager
- Caitlyn Roseborough Graham | Annual Giving Specialist
- Emmaculate Musenya | Operations Coordinator
- Lindsey May | Finance Manager

Board of Directors



- Hannah Umphress, Chair | *Flourish Alliance* | Denver, CO
- Chris Hobday, Vice Chair | *Corpay* | Nashville, TN
- Ruth Doane, Treasurer | *Independent Consultant* | Irvine, CA
- Achieng Masiga, Secretary | *Independent Consultant* | Nairobi, Kenya
- Geoffrey Kinaalwa | *Partners for Community Transformation* | Kampala, Uganda | (2026)
- Hillary Omala | *Dovetail Impact Foundation* | Nairobi, Kenya | (2026)
- Julius Mbeya | *Lwala Community Alliance* | Nairobi, Kenya
- Liz Chamberlain | *Humanitarian Openstreetmap Team* | Washington, DC
- Mosun Layode | *African Philanthropy Forum* | Lagos, Nigeria | (2026)
- Ntefeleng Nene | *The Bridgespan Group* | Johannesburg, South Africa | (2026)
- Tim Lupinacci | *Baker Donelson* | Birmingham, AL

Founding Leadership



- Dan Haseltine | Co-Founder
- Jena Lee Nardella | Co-Founder
- Jars of Clay | Co-Founder
- Steven Garber | Advisor



Community members in Kajiado County, Kenya, where Neighbours Initiative Alliance (NIA) works alongside local leaders to strengthen community health, women's leadership, and climate resilience.



Dyna Chibowa beside a reconstructed pit latrine in Malawi, replaced after cyclone damage through COPRED's WASH recovery work.



Healthy Partners. Healthy Communities.

Kenya Office: PO Box 22910-00505 | Nairobi, Kenya

US Office: PO Box 60381 | Nashville, TN 37206 | T. 615.550.4296

bloodwater.org

Support community-led health.

Scan to give.

